



**City of Salinas
FY 2017–2018 Action Plan
(July 1, 2017 through June 30, 2018)**

City of Salinas
Community Development Department, Housing Division
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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

This Annual Action Plan for FY 2017-2018 represents the third year of implementing the City's FY 2015-2019 Consolidated Plan. It serves as the City's official application to HUD for Community Development Block Grant (CDBG), HOME Investment Partnership Act (HOME), and Emergency Solutions Grant (ESG) funds. This Action Plan covers the planning period of July 1, 2017 through June 30, 2018. In addition, the City is the lead agency for administering the State ESG program for the counties of Monterey and San Benito Continuum of Care.

For the FY 2017-2018 program year, the City continues its competitive system for funding allocation. The FY 2016-2017 CDBG applications were intended for a two-year funding cycle. Those funded agencies, if demonstrating satisfactory performance during FY 2016, would be automatically renewed for another year. The HOME program will be accepting applications on an ongoing basis but giving preference to applications submitted by February 6, 2017. The most critical criteria for HOME funding is project readiness in order to meet HUD guidelines.

2. Summarize the objectives and outcomes identified in the Plan

Consistent with the City's adopted FY 2015-2019 Consolidated Plan, this Action Plan will focus of the following housing and community development priorities:

High Priority

- Affordable housing for lower and moderate income households and those with special needs, including seniors, persons with disabilities, large households, and farmworkers, through new construction, rehabilitation, and acquisition/rehabilitation.
- Energy conservation opportunities in housing.
- Homeless services that complement the Regional Continuum of Care, promoting coordination of services.
- Programs and services focused on the prevention of homelessness, and on the rapid rehousing of those recently homeless or in imminent risk of becoming homeless.
- Emergency shelters and other homeless facilities, as well as transitional housing for the formerly homeless, including runaway and emancipated youth.
- Public services for low and moderate income persons and those with special needs, such as recreational programs focusing on youth and children, particularly gang diversion activities.
- Infrastructure improvements in underserved neighborhoods necessary to provide basic levels of safety and habitability.
- Public Facilities, including parks and recreation facilities and community and neighborhood centers, particularly in underserved areas.
- Economic development activities to facilitate job creation and retention, and job training programs.
- Planning and administration of housing and community development programs.

Low Priority

- Increased homeownership opportunities for low and moderate income households.
- Preservation of affordable housing that is at risk of converting to market rate.

3. Evaluation of past performance

During the past year, the City undertook a range of housing and community development activities to benefit primarily the low and moderate income residents, including persons with special needs. This section only highlights some accomplishments. Detailed CDBG, HOME, and ESG-funded activities are described in the Consolidated Annual Performance and Evaluation Report (CAPER), which can be found on the City's website.

Housing

The City also worked with CHISPA on the Vista De La Terraza (VDLT) affordable housing project. Specifically, the City and CHISPA worked with the State HCD wherein CHISPA was able to qualify for another State loan and thus keep the 40 units as affordable in Salinas housing stock. The project's scope include property acquisition, temporary relocation and Phase I and Phase II Rehabilitation. Additional Phase I and Phase II work included mud sill repairs, stucco repairs, drainage improvements, termite treatment and the conversion an existing unit to a readily accessible unit. Construction on this project began on June 30, 2015. To-date the project is approximately sixty percent completed.

Public Services

The City continued to participate in the Countywide Continuum of Care programs to end homelessness. . In addition, the City is the lead agency for administering the new State ESG program for the counties of Monterey and San Benito Continuum of Care. The City continues to annually provide funding to approximately 20 public service programs that primarily serve families, seniors, youth, and the homeless.

Public Improvements

The City continues to implement a variety of public improvement projects, including street lighting, ADA accessibility improvements, and other improvements to community facilities.

4. Summary of Citizen Participation Process and consultation process

Consultation Meetings: The City conducted one Public Workshop on January 13, 2017 to discuss the process of funding application and provide technical assistance to interested agencies. On March 20, 2017, the City also conducted a meeting with Urban Initiatives to discuss the use of ESG funds.

Public Review of Draft Documents: A 30-day public review was held from April 3, 2017 through May 2, 2017. Copies of the Draft Consolidated Plan were made available for the public at the following locations, in conformance with the CDBG Citizen Participation Plan:

- City website
- Salinas City Hall
- Salinas Department of Community and Economic Development
- All three City libraries

The final CP, amendments, annual Action Plans and performance reports will be available for five years at Salinas City Hall.

Public Hearings: The City Council's CDBG/Housing Subcommittee held a meeting to collect comments on the draft Action Plan on March 17, 2017. The City Council conducted one public hearing on April 18, 2017 to review the Draft Action Plan and will conduct a second public hearing on May 2, 2017 for the adoption of the Action Plan.

5. Summary of public comments

A summary of the public comments received is provided in Appendix A

6. Summary of comments or views not accepted and the reasons for not accepting them

Not applicable. All comments were received.

7. Summary

The City has undertaken diligent and good faith efforts in outreaching to all segments of the community that may benefit from the City's CDBG, HOME, and ESG programs.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	Salinas	Community Development Department
HOME Administrator	Salinas	Community Development Department
ESG Administrator	Salinas	Community Development Department

Table 1 – Responsible Agencies

Narrative (optional)

The City's CDBG, HOME, and ESG programs are administered by the City of Salinas Community Development Department.

Consolidated Plan Public Contact Information

For matters concerning the City of Salinas' CDBG, HOME and ESG programs, please contact: Anastacia Wyatt, Planning Manager, City of Salinas Community Development Department, 65 W. Alisal Street, 2nd Floor, Salinas, CA 93901, (831) 758-7334.

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

As part of the development of this Action Plan, the City undertook an outreach program to consult and coordinate with non-profit agencies, affordable housing providers, and government agencies regarding the needs of the low and moderate income community. The outreach program has been summarized in the Executive Summary and Citizen Participation sections of this Plan and provided in detail as Appendix A to this Plan.

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

To outreach to various agencies and organizations, the City compiled an outreach list consisting of:

- Non-profit service providers that cater to the needs of low and moderate income households and persons with special needs;
- Local churches and religious groups;
- Schools;
- Affordable housing providers;
- Housing advocates;
- Housing professionals;
- Public agencies (such as school districts, health services, public works);
- Economic development and employment organizations; and
- Community and neighborhood groups.

On an ongoing basis, City staff communicates with various nonprofits and public agencies that serve the City's low and moderate income residents and special needs groups to identify needs and plans for future activities. The City has established a CDBG Subcommittee and Housing Subcommittee to provide an additional forum for residents, agencies, and organizations to discuss housing and community development needs and plans.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

On an ongoing basis, City staff participates in the Regional CoC, the Lead Me Home (Ten-Year Plan to End Homelessness), and the Chinatown Renewal Project to identify housing and supportive service needs of the homeless and develop solutions. These efforts directly resulted in the City's support of the homeless winter shelter, allocation of funding for the Chinatown Health Services Center, plan to establish a learning center with the CSUMB, and funding for the development of a 90-unit affordable SRO project to transition the homeless to permanent housing.

The City also attends the COC's quarterly Administration and Implementation Committee Meeting Conference Calls which discuss the Point in Time Counts and updates in initiatives to end homelessness in Monterey County.

In addition, the City is now lead agency for administering the new State ESG program for the counties of Monterey and San Benito Continuum of Care.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The CoC priorities provide guidance to the City in allocating its ESG funds. Specifically, the CoC prioritizes the following:

- Permanent Supportive Housing; targeting the chronically homeless, veterans, and families who have become homeless.
- Renewals of successfully operating projects if the community's need for the project continues.

The City has been working with several agencies to provide outreach, shelter, homeless prevention, and rapid re-housing services to the homeless. These programs have been highly successful and the City continues to demonstrate a tremendous and continued need for these services.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	First United Methodist Church
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the Public Workshop on January 13, 2017 and the ESG meeting with Urban Initiatives on March 20, 2017.
2	Agency/Group/Organization	Coalition of Homeless Services Providers
	Agency/Group/Organization Type	Continuum of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the Public Workshop on January 13, 2017 and the ESG meeting with Urban Initiatives on March 20, 2017.
3	Agency/Group/Organization	Interim, Inc.
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the Public Workshop on January 13, 2017 and the ESG Meeting with Urban Initiatives on March 20, 2017.

4	Agency/Group/Organization	Franciscan Workers of Junipero Serra
	Agency/Group/Organization Type	Housing Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Dorothy's Place, operated by Franciscan Workers attended the Public Workshop on January 13, 2017 and the ESG meeting with Urban Initiatives on March 20, 2017.
5	Agency/Group/Organization	MidPen Housing
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the Public Workshop on January 13, 2017.
6	Agency/Group/Organization	County of San Benito
	Agency/Group/Organization Type	Other government - County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Non-Housing Community Development Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the Public Workshop on January 12, 2017 and the ESG meeting with Urban Initiatives on March 20, 2017.
7	Agency/Group/Organization	Central Coast Center of Independent Living
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the Public Workshop on January 13, 2017 and the ESG meeting with Urban Initiatives on March 20, 2017.
8	Agency/Group/Organization	Housing Resource Center of Monterey County
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the Public Workshop on January 13, 2017 and the ESG meeting with Urban Initiatives on March 20, 2017.
9	Agency/Group/Organization	YWCA Monterey County
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the Public Workshop on January 13, 2017.
10	Agency/Group/Organization	Community Human Services Super Parents Program
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the Public Workshop on January 13, 2017 and the ESG meeting with Urban Initiatives on March 20, 2017.
11	Agency/Group/Organization	United Way of Merced County
	Agency/Group/Organization Type	Continuum of Care

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Non-Housing Community Development Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The agency attended the ESG Meeting with Urban Initiatives on March 20, 2017.
12	Agency/Group/Organization	Urban Initiatives
	Agency/Group/Organization Type	Continuum of Care
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Non-Housing Community Development Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The agency attended the ESG Meeting with Urban Initiatives on March 20, 2017.
13	Agency/Group/Organization	Housing Authority of the County of Monterey
	Agency/Group/Organization Type	Housing PHA Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Market Analysis
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The agency attended the ESG Meeting with Urban Initiatives on March 20, 2017.
14	Agency/Group/Organization	Victory Mission

	Agency/Group/Organization Type	Housing Services - Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	This agency attended the ESG meeting with Urban Initiatives on March 20, 2017.

Identify any Agency Types not consulted and provide rationale for not consulting

All agency types were consulted.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Coalition of Homeless Service Providers	Potential funding allocations to address homeless needs will complement the CoC Strategy.
Lead Me Home	Coalition of Homeless Service Providers	Potential funding allocations to address homeless needs will be consistent with the 10-Year Strategy to End Homelessness
Economic Development Element of General Plan	City of Salinas	Five Year Implementation Plan supports youth job training and Alisal economic development
Urban Greening Plan	City of Salinas Environmental Resources Program	Eastside/Alisal is one of three neighborhoods studied for techniques to improve the quality of life for residents at the neighborhood level through enhanced public places and improved green space.
Chinatown Revitalization Plan	City of Salinas	This plan provides design guidelines, development standards, and a focused implementation plan that aim at addressing the land use and socioeconomic issues that have been impacting this historically disadvantaged neighborhood.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

The City of Salinas will continue to promote and participate in regional efforts to address housing, community development, and employment issues, and to enhance coordination between public and private agencies, social service and housing agencies, and the development community, including:

Monterey County CDBG Program—The City and County both utilize City Data Systems (CDS), the online grant management system. A joint online application was developed so that nonprofit agencies applying for CDBG public services funds to both the City and the County could do so with one application.

Coalition of Homeless Services Providers—CHSP is the lead agency for the Continuum of Care (CoC) network and HMIS coordinator. Part of the Coalition's role within the CoC is to assess gaps in service and develop programs, creating a web of services that leaves no local need unmet. The City of Salinas is a community advisor to CHSP.

State Continuum of Care—The City is serving as lead agency for this new process of utilizing State CoC funds.

Transportation Agency for Monterey County (TAMC)—TAMC exists to provide regional planning and coordination of transportation issues and funding. The City of Salinas actively participates in the oversight of TAMC activities and coordinates its own transportation improvement program with that of this regional agency.

Association of Monterey Bay Area Governments (AMBAG)—AMBAG is the designated Metropolitan Planning Organization (MPO) and Council of Governments (COG) organized to serve as a permanent forum for collaboration, planning and study of regional issues of mutual interest to the counties and cities in Monterey, San Benito, and Santa Cruz counties. The City of Salinas is an active participant in the governance of AMBAG.

Regional Assessment of Fair Housing (AFH)—The City is coordinating with the Monterey Urban County (unincorporated areas, Greenfield, Sand City, and Gonzales), the cities of Monterey and Seaside, as well as the Housing Authority of the County of Monterey to prepare a Regional AFH study.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

The City continues to utilize its two-year funding cycle for public service dollars. All agencies funded for FY 2016-2017 have been deemed satisfactory in their performance and automatically renewed for a second year of funding.

For new funding applications, the City's citizen participation process involved the following:

- **Public Meetings:** The City conducted a workshop on January 13, 2017 to assist applicants with the funding application process and an ESG meeting with Urban Initiatives on March 20, 2017.
- **City Council CDBG/Housing Subcommittee:** The City Council CDBG/Housing Subcommittee held a meeting on March 17, 2017 to review applications for funding and to receive input on housing and community development needs.
- **Publicity:** Bilingual (Spanish-English) information about the workshops was distributed in: flyers at all three libraries, City Hall, Department of Community and Economic Development and by community partners at schools and churches and by sub-recipient partners at their agencies; email blasts; announcements on City website; display advertisements in *The Californian* (English language) newspaper and *El Sol* (Spanish) newspaper; meeting notice posted in City Hall, City Council chambers, and City Permit Center; and posted on City's Facebook/Twitter pages.
- **Public Hearings:** The City Council will conduct public hearings on April 18, 2017 and May 2, 2017 regarding the City's CDBG, HOME, and ESG allocations.
- **Public Review of Draft Documents:** A 30-day public review will be held from March 31, 2017 through May 3, 2017. Copies of the Draft Action Plan are made available for the public at the following locations: City website; Salinas City Hall; Salinas Department of Community Development; all three City libraries

The final CP, amendments, annual Action Plans and performance reports will be available for five years at Salinas Community Development Department.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Meetings	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Non-targeted/broad community</p>	<p>The City conducted one workshop to assist interested organizations with the funding application process. The meeting was held on January 13, 2017. A total of 14 persons representing 11 agencies attended the meeting. The City also conducted an ESG meeting with Urban Initiatives on March 20, 2017. 19 persons representing 13 agencies (including the City) attended the meeting.</p>	<p>Agencies attended the meeting and were provided assistance with the online application process.</p>	<p>All comments were accepted.</p>	
2	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Non-targeted/broad community</p>	<p>The City conducted three public hearings - one before the Council Subcommittee and two before the City Council.</p>	<p>Comments are summarized in Appendix A.</p>	<p>All comments were accepted</p>	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

The City of Salinas is an entitlement jurisdiction for CDBG, HOME, and ESG funds, and anticipates receiving \$1,923,629 in CDBG funds, \$590,679 in HOME funds, and \$178,203 in ESG funds for FY 2017-2018. These are estimates only as Congress has not yet completed the appropriation process. The City has also prepared a budget assuming significant reductions in the funding levels, in which case the following would occur:

- First United Methodist Church – Neighborhood Services Program (Kitchen Remodel/Laundry Room) would not receive CDBG funding;
- CDBG and HOME funding for the City Housing Rehabilitation Program and the Mid-Peninsula 21 Soledad Street project would be increased;
- HOME funding for the Haciendas Phase III project would be increased;
- Minor funding adjustments would occur to several Public Service projects funded with CDBG funds;
- Program administration budgets would be adjusted proportionally; and
- ESG funding for various programs would be reduced proportionally.

The recommended funding allocations based on significantly reduced budgets are also included in the Draft Action Plan for public review. If the funding levels do not deviate from the prior year substantially, minor proportional adjustments will be made to individual projects.

In addition, should the CDBG program be discontinued by Congress beginning FY 2018, all FY 2017 CDBG funds will be allocated to the 21 Soledad Street project. Or, as an alternative, the City may exercise its HUD-approved Section 108 loan guarantee as follows:

- 21 Soledad (\$2,300,000);
- Land acquisition of Sherwood property \$5,000,000;
- El Gabilan library \$5,000,000; and
- Division street housing development up to \$5,000,000.

In addition, \$95,000 in CDBG program income and \$47,500 in HOME program income were generated during FY 2016-2017. The HOME program also has an unspent \$12,000 available from FY 2016-2017. As program income is generated, the City will amend the Action Plan as appropriate to allocate the funding. In addition, the City serves as the lead agency for the administration of the State ESG funds for the counties of Monterey and San Benito Continuum of Care.

Backup Projects

Funding for the Mid-Peninsula The Farm, Inc. – 21 Soledad Street Housing Community is predicated on Mid-Pen's ability to attain Low Income Housing Tax Credits (LIHTC) for the project. If this project is not funded by LIHTC (to be determined by June 2017), the City will reallocate the funding to one or both of the following projects:

- Acquisition/rehabilitation of existing multi-family rental housing as affordable housing, partnering with a nonprofit organization; and/or
- Funding to support the renovation of the Municipal Pool project.

Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 3				Expected Amount Available Reminder of ConPlan	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources : \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,923,629	155,000	40,000	2,118,629	3,584,772	For planning purposes, the City estimates the availability of approximately \$9.3 million in CDBG annual allocations over the five-year Consolidated Plan period. This estimate assumes a three-percent annual reduction in allocation. In addition, the City anticipates a total program income of \$250,000 over five years.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	590,679	47,500	12,000	650,179	832,857	For planning purposes, the City estimates the availability of approximately \$2.5 million in HOME funds over the five-year Consolidated Plan period. This estimate assumes a three-percent annual reduction in allocation.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 3				Expected Amount Available Reminder of ConPlan	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources : \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	178,203	0	0	178,203	303,187	For planning purposes, the City estimates the availability of approximately \$0.84 million in ESG funds over the five-year Consolidated Plan period. This estimate assumes a three-percent annual reduction in allocation.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Affordable Housing: In Salinas’ programs, the most frequent example of leveraging occurs in the development of new affordable housing projects. Due to the high cost of developing housing, it is essential for non-profit housing developers to construct new projects by leveraging and matching financial resources from a variety of sources. No matter the primary source of funding (e.g., federal Low-income Tax Credits, HUD Section 811 financing, USDA housing programs), none will finance the entire cost to develop housing. Salinas uses both CDBG and HOME funds to leverage the participation of other funders.

The flexibility inherent in CDBG rules makes it particularly appropriate for use early on in the development process as critical support for non-profits that often are pressed for pre-development funds.

Similarly HOME guidelines emphasize the importance of using HOME to fill in ‘financing gaps’ that often result when projects face more rigid requirements established either by particular loan regulations, or due to the degree of competition for other financing. In the past several years it appears that those designing governmental financing programs are attempting to make their funds go farther (i.e., leverage them more) by requiring higher percentages of OPM (other people’s money) as a condition of providing their own financing.

During the previous CP period, three affordable housing projects constructed in the City of Salinas had costs far above and beyond the amount of funding provided through HOME and CDBG sources. CDBG and HOME contributed 11.5 percent of the total project cost of \$13,264,270 for the Gateway Housing Development, 2.8 percent of the total \$18,108,717 for Haciendas Phase II development and 38.6 percent of the Wesley Oaks Development that totaled \$3,337,843. Most recently, CDBG and HOME contributed six percent of the total cost for Haciendas III and two percent for Haciendas Seniors.

Public Services: For the Public Services subrecipients CDBG funding is often an essential source of funds to access other funds. None of the subrecipients' essential safety net programs are funded exclusively by CDBG. Five local community foundations require matching funds and City of Salinas CDBG funds have frequently fulfilled that requirement.

Public Facilities and Infrastructure Improvements: There are other more subtle forms of leverage. Public investment in a particular neighborhood (upgrading water mains or installing traffic signals or street lighting) can be an inducement for additional investment by area property owners affected by the improvements. Calculating the amount of leverage in this example is much more difficult than the direct leveraging described in the discussion above.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The City is working on establishing several new public/community facilities on City-owned properties:

Chinatown Health Service Center

The City purchased the property located on 10 Soledad Street in the Chinatown neighborhood for future use as a public facility. This was originally intended for the Homeless Services Facility. Due to other needs in the community, the Homeless Services Facility was moved from 10 Soledad to a property on Lake Street and is being funded now through Measure G City funding and is being called the Chinatown Health Services Center. The services intended for the homeless in this facility, include restrooms, showers and access to Franciscan Workers staff who can conduct outreach to facilitate the needs of individuals requesting services.

1081 Buckhorn Drive

The City purchased 1081 Buckhorn Drive with HUD Economic Development Initiatives (EDI) funds with the specific objective to develop a child care center. This 0.8-acre property is located immediately outside of the Alisal NRSA; it is expected that this child care center would primarily serve Alisal residents. The City began discussions with CHISPA and the Alisal Union School District (AUSD) Superintendent about utilizing the site for the District's Early Childhood (Preschool) and Parent Education programs. Staff is currently working on an Exclusive Negotiating Rights Agreement (ENRA). Staff will be meeting with the AUSD at the end of April 2017 to move the project forward.

Discussion

Home Match Requirements: Pursuant to HUD regulations, all participating jurisdictions (PJs) must contribute or match 25 cents for each dollar of HOME funds spent on affordable housing. The HOME statute allows for a reduction of the matching contribution requirement under three conditions: 1) fiscal distress, 2) severe fiscal distress, and 3) for Presidentially-declared major disasters. When a local jurisdiction meets one of these distress conditions, it is determined to be in fiscal distress and receives a 50 percent reduction of match. If a local jurisdiction satisfies both of the distress criteria, it is determined to be in severe fiscal distress and receives a 100 percent reduction of match. Matching funds need not be provided for the 2016-2017 allocation because as of March 2017, the City is considered to be in "severe financial distress." This determination was made because per capita income (\$17,396) and poverty level percentages (21 percent) for Salinas exceed the HUD criteria for severe financial distress. The City will continue to accrue matching funds to be 'banked' against future match requirements.

ESG Match Requirements: The ESG program has a dollar-for-dollar match requirement. Federal (non-ESG), state, local, and private funds may be used as a match. The City's ESG match requirement is satisfied with a variety of funding sources. Subrecipients are required to provide their planned ESG match on the funding application, with the actual match reported at the end of the program year.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increased Decent and Affordable Housing	2015	2019	Affordable Housing		New Affordable Rental Housing Opportunities Assistance to Homeowners for Rehabilitation Energy Conservation Opportunities in Housing	CDBG: \$954,695 HOME: \$591,112	Rental units constructed: 140 Household Housing Unit Homeowner Housing Rehabilitated: 20 Household Housing Unit
2	Enhanced Neighborhood Conditions	2015	2019	Non-Homeless Special Needs Non-Housing Community Development	Alisal Neighborhood Revitalization Strategy Area Chinatown Area	Public Services Public Facilities	CDBG: \$229,209	Public service activities other than Low/Moderate Income Housing Benefit: 7547 Persons Assisted
3	Enhanced Homeless Facilities and Services	2015	2019	Homeless	Chinatown Area	Homeless Services - Continuum of Care Homeless Prevention Emergency Shelters and Other Homeless Facilities	CDBG: \$550,000 ESG: \$164,838	Public service activities other than Low/Moderate Income Housing Benefit: 31450 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 26 Households Assisted Homeless Person Overnight Shelter: 2000 Persons Assisted Homelessness Prevention: 1000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Planning and Program Administration	2015	2019	Planning and Administration		Planning and Administration	CDBG: \$384,725 HOME: \$59,067 ESG: \$13,365	

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Increased Decent and Affordable Housing
	Goal Description	For FY 2017-2018, the City anticipates providing for the following housing programs and services: <ul style="list-style-type: none"> • Housing Rehabilitation Loans and Housing Accessibility Assistance Grants (CDBG) - 5 units • Grid Alternatives (CDBG) - 10 units • Rebuilding Together (CDBG) - Home Repairs - 5 units • Multi-Family Housing (HOME) - Haciendas Phase 3 - 50 units • Multi-Family Housing (CDBG & HOME) – 21 Soledad Street – 90 units
2	Goal Name	Enhanced Neighborhood Conditions
	Goal Description	For FY 2017-2018, the City will continue to provide a variety of services utilizing CDBG funds, emphasizing on youth programs and activities, senior services, and services for the disabled.
3	Goal Name	Enhanced Homeless Facilities and Services
	Goal Description	For FY 2017-2018, the City proposes to pursue a range of homeless services and activities. The City's homeless program will include the following components: outreach, emergency shelter, homeless prevention, rapid rehousing, and Homeless Management Information System. In addition, the City also proposes to utilize \$50,000 in CDBG funds for the Chinatown Health Services Center and provide \$500,000 in CDBG funds for First United Methodist Church to renovate the kitchen and laundry rooms for its Neighborhood Services Program.
4	Goal Name	Planning and Program Administration
	Goal Description	City staff will administer the CDBG, HOME, and ESG programs in compliance with HUD regulations.

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

Through the use of HOME funds, an estimated 50 affordable housing units may be created for the Haciendas Phase III project and another 20 households may be assisted with CDBG rehabilitation assistance through the City, GRID Alternatives and Rebuilding Together Monterey/Salinas.

AP-35 Projects – 91.220(d)

Introduction

During FY 2017-2018, the City of Salinas will pursue a range of housing and community development activities using CDBG, HOME, and ESG funds.

#	Project Name
1	Housing Rehabilitation, Housing Accessibility Assistance, LBP
2	Grid Alternatives Activity and Delivery
3	Rebuilding Together - Monterey/Salinas - Home Repair and Rehabilitation
4	Mid-Peninsula The Farm, Inc. – 21 Soledad Street Housing Community
5	Alliance on Aging - Ombudsman
6	Alliance on Aging - Tax Counseling for the Elderly
7	Partners for Peace - Parent Project/Loving Solutions
8	Franciscan Workers of Junipero Serra - Chinatown Health Services Center
9	Community Human Services - SuperParents
10	Family Services Agency of the Central Coast (Suicide Prevention)
11	Food Bank for Monterey County
12	Girls Scouts of California - East Salinas Program Center
13	Girls Inc. of the Central Coast
14	Legal Services for Seniors - Legal Services
15	Legal Services for Seniors - Fair Housing
16	Meals on Wheels of the Salinas Valley - Home-Delivered Meal Program
17	Salinas Area Youth Drug Information/Crisis Center (Sunrise House) - YATV
18	Salinas Area Youth Drug Information/Crisis Center (Sunrise House) - 7 Challenges
19	MCHADC - Haciendas Phase 3
20	HOME Program Planning and Administration
21	ESG SALINAS - Projects and Administration
22	CDBG Program Planning and Administration
23	Boys & Girls Club - Catch the Bus
24	First United Methodist Church – Neighborhood Services Program
25	Eden Council for Hope and Opportunity (ECHO) – Fair Housing

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Inadequate funding is the most significant obstacle for serving the underserved needs. The extent of needs in Salinas far exceeds the available funding from the CDBG, HOME, and ESG programs. The projects receiving funding in FY 2017-2018 are those identified as High Priority needs in the City's five-year Strategic Plan. Furthermore, cost-efficiency, demonstrated history of success, and coordination and consistency with other citywide and regional efforts are among some of the factors for funding considerations.

Most activities to be pursued by the City with CDBG, HOME, and ESG funds will be leveraged with a variety of funding sources, including: grants from State, Federal, and local governments; private foundations; capital development funds; general funds; private donations of funds or services; and other various funding sources. For the provision of affordable housing, the City partners with nonprofit housing developers such as MidPen, CHISPA, and

Monterey County Housing Development Corporation, which all utilize a multi-layer approach to funding affordable housing.

The HOME program requires that for every HOME dollar spent, the local jurisdiction must provide a 25 percent match with non-federal dollars. However, given the distressed conditions in Salinas, the City consistently receives a 100 percent reduction in the match requirements.

Given the limited annual allocations in CDBG funds, the City has pursued the use of the Section 108 loan guarantee within the five-year Consolidated Plan period in order to support large-scale projects.

Projects

AP-38 Projects Summary

Project Summary Information

Table 9 – Project Summary

1	Project Name	Housing Rehabilitation, Housing Accessibility Assistance, LBP
	Target Area	Citywide
	Goals Supported	Increased Decent and Affordable Housing
	Needs Addressed	Assistance to Homeowners for Rehabilitation
	Funding	CDBG: \$288,747
	Description	The project includes the various components of the City's housing rehabilitation activities, including the Housing Rehabilitation Program, Housing Accessibility Assistance, and Lead-Based Paint Abatement. Budget for this project includes \$65,747 of program delivery costs. For the Housing Rehabilitation Program, loans are only available to qualifying low-income households with eligible properties or to owners of rental properties (limit 7 units) that agree to rent to low income household at affordable rents for the term of the loan. Property improvements funded by these loans must be located within the Salinas City limits. For the Housing Accessibility Assistance (HAA), grants in amounts up to \$14,000 per household are available to assist qualifying property owners to remove architectural barriers which limit access or impede mobility, as well as to install fixtures which may reduce hazards aggravated by a disability.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	An estimated five households may benefit from the various housing rehabilitation activities.
	Location Description	This program is available to all eligible households citywide, and is administered by the Housing Division of the Community Development Department located at 65 W. Alisal Street, Salinas. Program is available citywide.
Planned Activities	Program delivery involves various activities, including marketing, processing of applications, review and approval of work orders, monitoring of the construction work, and inspection for compliance with codes. The City has a separate line item to provide for the costs associated with implementing the several housing programs.	

2	Project Name	Grid Alternatives Activity and Delivery
	Target Area	Citywide
	Goals Supported	Increased Decent and Affordable Housing
	Needs Addressed	Energy Conservation Opportunities in Housing
	Funding	CDBG: \$50,000
	Description	With CDBG funding, GRID Alternatives will train and lead volunteers and job trainees to install solar electric systems for low income homeowners in Salinas.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program anticipates assisting ten low income homeowners
	Location Description	Program is available citywide.
	Planned Activities	Each Client will be provided with outreach, education, system design and engineering, procurement of permits and equipment, an industry-standard 10-year labor warranty, preparation and submittal of utility interconnection and rebate paperwork. GRID Alternatives will also help clients obtain free energy efficiency and weatherization services through existing energy assistance programs.
3	Project Name	Rebuilding Together - Monterey/Salinas - Home Repair and Rehabilitation
	Target Area	Citywide
	Goals Supported	Increased Decent and Affordable Housing
	Needs Addressed	Assistance to Homeowners for Rehabilitation
	Funding	CDBG: \$40,000
	Description	This program will provide assistance to homeowners, particularly those who are elderly, veterans, disabled and families with children to make necessary repairs. This project is eligible for CDBG funds under the following criteria: 1) National Objective - Low/Mod Housing (LMH); 2) Presumed Benefit - No; 3) HUD Matrix Code - 14A (Single-Family Rehabilitation); 4) Performance Objective - Decent Housing; and 5) Performance Outcome - Availability.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program anticipates assisting five homeowners with repairs.
	Location Description	This program is available to homeowners citywide
	Planned Activities	This program will provide materials and labor to assist homeowners in need to make the necessary repairs.

4	Project Name	Mid-Peninsula The Farm, Inc. – 21 Soledad Street Housing Community
	Target Area	Chinatown Area
	Goals Supported	Increased Decent and Affordable Housing
	Needs Addressed	New Affordable Rental Housing Opportunities
	Funding	CDBG: \$575,948 HOME: \$91,112
	Description	21 Soledad Street Housing Community is a proposed 90 units of rental housing located on 0.82 acres in the Chinatown Neighborhood of Salinas. 21 Soledad Street's design is comprised of 81 SRO, 4 one-bedroom, and 5 two-bedroom apartments in three stories above a podium that contains 42 parking spaces and 10,512 square feet of commercial space fronting the street. Through collaborations with the Central California Alliance for Health (CCAH), the Monterey County Mental Health Department, and Interim Inc., a portion of these units will be targeted towards persons with mental illness and those who, because of unstable housing, have improperly managed health conditions that result in inappropriate and excessive use of health care resources.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	A total of 90 units will be created for low income households.
	Location Description	This project is located at 21 Soledad Street in the Chinatown Area.
Planned Activities	The 21 Soledad Street project will make infrastructure improvements to Soledad Street, including updated sidewalks, curb and gutters, and utility installations. CDBG funding will be used to provide the public and infrastructure improvements in support of this affordable housing project. HOME funds will be utilized to pay for construction costs	
5	Project Name	Alliance on Aging - Ombudsman
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	CDBG funding would support the Alliance on Aging's Ombudsman program. Certified Ombudsmen serve as advocates for the frail and elderly residents in Salinas nursing homes and residential care facilities.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program anticipates assisting 225 seniors with ombudsman services, all 225 are expected to be low and moderate income.

	Location Description	Alliance on Aging's administrative offices are located at 247 Main Street, Salinas. Facilities in the City of Salinas alone include 26 residential care facilities for the elderly with a total of 440 beds, and 5 skilled nursing facilities with a total of 475 beds; for a grand total of 31 facilities and 915 residents.
	Planned Activities	Ombudsman provides a number of critical services to these low-income seniors: Advocacy Ombudsman educates residents on the kind of care they should expect and provides the mechanisms necessary to file complaints of abuse or neglect. When Ombudsmen enter a facility, they are serving every resident and advocating on their behalf. Placement Information allows seniors and their families to make informed decisions about the long-term care opportunities in Monterey County and the Witnessing of Advance Health Directives for seniors residing in long-term care facilities. Ombudsman strives to ensure seniors dignity, choice, and quality of life.
6	Project Name	Alliance on Aging - Tax Counseling for the Elderly
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	CDBG funding would support the Alliance on Aging's Tax Counseling for the Elderly program. Tax Counseling for the Elderly assists seniors with the preparation and filing of their federal and state income tax returns at no charge.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The program anticipates assisting 575 seniors with tax counseling services, with 443 seniors being of low and moderate incomes.
	Location Description	Tax Counseling for the Elderly sites in Salinas include: Alliance on Aging, St. Ansgar's Lutheran church, La Canada Mobile Home Park, Villa Serra, American Legion, Regency Court. Additional ad hoc sites include Sherwood Village, Los Abuelitos, and La Gloria Senior Housing, Gateway Apartments, the Girl Scouts Towt Street office, Rosa de Saron, local nursing homes, and individual in-home visits.
Planned Activities	The Tax Counseling for the Elderly program addresses the complexities seniors face in understanding and negotiating the IRS taxing process. Our program provides opportunities for significant savings and refunds to seniors. For many, their tax refund is the largest check outside of their social security check and is often used to pay for basic needs that their monthly income does not cover. In addition, when first contact is made with a senior through the Tax Counseling program, seniors learn about the other programs available through the Alliance on Aging, such as our Benefits Checkup Program, and HICAP, which can provide further support. The Alliance on Aging conducts extensive outreach at various locations in order to improve accessibility to services and reach the underserved elderly.	

7	Project Name	Partners for Peace - Parent Project/Loving Solutions
	Target Area	Alisal Neighborhood Revitalization Strategy Area
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$15,844
	Description	Parent Project Junior, Loving Solutions is a best practice model for the prevention of juvenile delinquency. The class, for parents of the five to ten year old, will increase protective factors identified by research to prevent youth violence: Parent-family connectedness, parent-youth time together, structure and rules at home and ability of parent-youth to communicate and to discuss problems together. This project is eligible for CDBG funds under the following criteria: 1) National Objective - Low/Mod Limited Clientele (LMC); 2) Presumed Benefit - No; 3) HUD Matrix Code - 05 (Public Services); 4) Performance Objective - Suitable Living Environment; and 5) Performance Outcome - Availability.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The program will benefit 72 youths, including 65 youths from low and moderate income households.
	Location Description	The Parent Project parent education program operates out of the Silver Star Resource Center.
Planned Activities	The 10-week program is designed specifically to assist high-risk families that are experiencing heightened levels of conflict, tension and anger. Through weekly two-hour sessions, parents participate in a series of workshops specifically designed for parents raising difficult, strong-willed, or highly impulsive children, with special application to ADD/ADHD issues. Topics include: Parenting the Strong-willed Child; Parental Influence; Encouraging Positive Choices; Redirecting Negative Choices; Structuring for Success; Improving School Performance; Concrete Solutions for Tough Kids; Sleep Diet and Behavior; and Staying the Course.	
8	Project Name	Franciscan Workers of Junipero Serra - Chinatown Health Services Center
	Target Area	Chinatown Area
	Goals Supported	Enhanced Homeless Facilities and Services
	Needs Addressed	Homeless Services - Continuum of Care Emergency Shelters and Other Homeless Facilities
	Funding	CDBG: \$50,000

	Description	This facility is a pilot for a larger health/social services center called for in the Salinas Chinatown Renewal Project. Initially, this facility will serve 250 adults that live in homelessness in encampments in Salinas' Chinatown, plus many others that transit our neighborhood. The majority of those served are chronically homeless, meaning they suffer from long-term or repeated homelessness, coupled with a disability. This project has two primary goals: elimination of serious and threatening sanitation problems in Chinatown by providing a public facility that offers all-day restrooms and showers, and coordinated entry of homeless people into the MC Continuum of Care using our locally developed system of Coordinated Assessment and Referral.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program will serve 250 homeless adults.
	Location Description	This project will operate at 115 E. Lake Street, Salinas and primarily serves the area commonly referred to as Chinatown. Chinatown boundaries are Market Way, N. Main St., Rossi St, and Sherwood Drive.
	Planned Activities	<p>The lead agency (Franciscan Workers/Dorothy's Place) will reach out and coordinate the presence of many service providers in the service center. Classroom space will be used for neighborhood education, but also for multidisciplinary case management. Offices will be shared by service providers and have secure, wireless Internet. Each client will have a case manager that works with them daily, if need be, to be their anchor of support and their bridge to services.</p> <p>Services solicited will include medical (Clinica de Salud, Dorothy's Place clinic, Natividad), mental health (Interim Inc, MC Behavioral Health, Community Human Services), substance abuse treatment (Door to Hope, Community Human Services), syringe exchange (Access Support Network), sexual assault counseling (MC Rape Crisis Center), nutrition (Dorothy's Place), income/benefits (MC DSS: CalFresh (food stamps), GA, MediCal) and assistance in SSI/SSDI applications for disability assistance.</p>
9	Project Name	Community Human Services - SuperParents
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	SuperParents is the program name for the parenting education and supervised visitation services offered by Community Human Services. Supervised visitation services provide non-custodial (divorced, separated, or non-married) parents with a neutral location and exchange site for visits between children and their non-custodial parents.
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	This program anticipates assisting 600 youth citywide with supervised visitation services.
	Location Description	SuperParents programs are offered at Community Human Services' Family Service Center at 433 Salinas Street in Salinas.
	Planned Activities	Program staff works to ensure that visits are safe and appropriate, that children are properly cared for and, when necessary, that there is no contact between custodial and non-custodial parents. Often, supervised visitation is mandated by the Family Court for the safety of the child and/or parents. Reasons for this can be a history of domestic violence, child neglect or abuse, or parental history of substance abuse. Self-referred clients come to the program for help with situations that may, for example, involve a parent with debilitating mental health issues that affect his or her ability to properly care for a child, or a non-custodial parent who lives far away and must travel to Salinas to visit his or her children. The program has even provided a place for homeless individuals to spend time with their children.
10	Project Name	Family Services Agency of the Central Coast (Suicide Prevention)
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$15,000
	Description	Prevention education, support services, and training for staff and volunteers that support at-risk populations will be provided for City of Salinas residents.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program anticipates assisting 2,500 persons from Salinas, with an estimated 1,400 being from low and moderate income households.
Location Description	The program provides educational presentations and trainings for at-risk youth and adults on-site at locations throughout the City of Salinas. Locations targeted to provide services include school districts and youth organizations located in the City of Salinas, such as Alisal High School, Harden Middle School, the juvenile hall, and the Girls Scouts. The program works with a broad range of Salinas schools, including the middle and high schools in the Salinas Union High School District, the Santa Rita Union School District, the Alisal Union School District, and the Washington Union School District, amongst others. We also conduct outreach to all of the non-district, private schools in the city and provide education and outreach to students at these schools, including Palma and York.	

	Planned Activities	Salinas City residents will learn about coping strategies, how to recognize suicide warning signs, and how to get help for themselves or another in danger. Those at risk will be provided immediate safe options through the program's 24-hour suicide multilingual crisis line. The program provides residents with immediate suicide prevention services and work with city law enforcement, medical care providers, behavioral health providers, and other city service providers to create a safety net for those who are at-risk or may become so. We provide these services with a team of 90 fully-trained volunteers and six program staff. It works with a broad range of Salinas schools, including the middle and high schools in the Salinas Union High School District, the Santa Rita Union School District, the Alisal Union School District, and the Washington Union School District, amongst others. It also conducts outreach to all of the non-district, private schools in the city and provide education and outreach to students at these schools, including Palma and York.
11	Project Name	Food Bank for Monterey County
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$25,000
	Description	The Food Bank supplies emergency and supplemental food to low and moderate income residents of Salinas.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 1,500 persons of extremely low and lower income may benefit from this program based on previous years.
	Location Description	The Food Bank is headquartered at 815 West Market Street, #5, Salinas. It collaborates with about 37 agencies in Salinas to distribute emergency supplemental food assistance.
	Planned Activities	The Food Bank's service population is the low and no income families and individuals. The Agency Clearinghouse program ensures that necessary emergency supplemental food is distributed to a network of over 140 agencies; that provide direct food assistance serving the elderly, chronically ill, homeless, veterans, unemployed and working poor. Member agencies include churches food outreach ministries; emergency food pantries; soup kitchens; homeless shelters; group shelters; rehabilitation centers; residential treatment programs; youth activity programs; after school programs; and senior centers. The Food Bank is the primary food resource for these agencies.
12	Project Name	Girls Scouts of California - East Salinas Program Center
	Target Area	Alisal Neighborhood Revitalization Strategy Area
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$20,000

	Description	The East Salinas Program Center helps girls develop critical skills and traits such as self-confidence, sound decision-making skills, self-efficacy, and stronger ties to their community, and fostering concepts such as caring, equality, social justice, responsibility and restraint. These critical skills/traits are linked to resiliency in at-risk youth populations, providing children the tools they need to be resilient to gangs, potential youth violence, and crime.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program anticipates assisting 200 girls in the Alisal neighborhood.
	Location Description	The Girl Scouts Alisal Program Center at 345 Towt Street in East Salinas (typically operating M-F 3 pm to 6pm during the school year, and M-F 8am-6pm during the summer).
	Planned Activities	The East Salinas Program Center provides these girls opportunities afforded girls in more advantaged communities—the opportunity to develop long-term relationships (for some girls over five years) with positive adult role models/mentors and peers, access to new learning and extra-curricular opportunities, and a strong focus on asset building, enabling girls to explore their strengths and develop their confidence and skills through a myriad of hands-on, learning-by-doing projects in areas such as science, environmental conservation, arts and crafts, and healthy cooking. Integrating the computer lab into these learning opportunities and experiences enables girls to explore, connect, and supplement learning by virtual means – promoting critical technical literacy skills.
13	Project Name	Girls Inc. of the Central Coast
	Target Area	Alisal Neighborhood Revitalization Strategy Area
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	Girls Inc. provides after-school programming and job opportunities for girls ages 9-18 at 6 school sites in East Salinas. The programs encourage and help develop positive communication between girls and their parents; promote and develop goal setting and decision-making skills; and provide training and opportunities to explore new life options.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program anticipates assisting 130 girls ages 9-18 with after-school programming.
	Location Description	In Salinas, the after-school programs are located at 6 school sites in E. Salinas: Alisal High School, El Sausal Middle School, Cesar Chavez School, Dr. Oscar F. Loya, Fremont School and Los Padres School.

	Planned Activities	This program will provide a series of programs that are age and developmentally appropriate, and involve hiring teens who have graduated from prior years programs as facilitators and peer leaders to younger girls. These programs focus on pregnancy prevention, leadership development, pursuing post-secondary education, self-empowerment, avoiding drugs and alcohol and resisting peer pressure including gang prevention.
14	Project Name	Legal Services for Seniors - Legal Services
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	Legal Services for Seniors provides free legal representation to low and moderate income seniors in a variety of housing issues.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	Legal Services for Seniors serves the entire City of Salinas, and anticipates assisting 450 seniors.
	Location Description	This program will be offered at the new office at 947-B Blanco Circle, Salinas.
	Planned Activities	<div>This program provides direct free legal representation to the City of Salinas' low and moderate income seniors in a wide variety of fair housing, tenant and home ownership housing problems. LSS also provides workshops and presentations to the community to educate them on their rights before individual legal problems arise. </div>
15	Project Name	Legal Services for Seniors - Fair Housing
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	Fair housing services for seniors.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	LSS anticipates assisting 200 seniors with fair housing services.
	Location Description	This program will be offered at the LSS office at 947-B Blanco Circle, Salinas.

	Planned Activities	LSS offers no-cost legal services (including court appearances when needed) to seniors. Daily, clients come to LSS with housing problems such as living in substandard units, unreasonable or bullying landlords, home ownership problems (such as mortgage scams and foreclosures) as well as seniors living in long-term care facilities. Many seniors do not have the ability to deal with legal housing issues because of educational, cultural or language barriers, poverty or infirmity. LSS assists Salinas residents with legal representation, advocacy in the courtroom and with financial institutions where social (non-legal) programs may fail.
16	Project Name	Meals on Wheels of the Salinas Valley - Home-Delivered Meal Program
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$15,000
	Description	This program delivers meals to seniors who are not able to shop or cook for themselves. Meals are delivered weekly.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program anticipates assisting 25 seniors.
	Location Description	Meals on Wheels of the Salinas Valley leases office/warehouse space at 40 Clark Street, Suite C in Salinas to house the home-delivered meal operation.
Planned Activities	This program will deliver nutritious meals to frail seniors and some disabled non-seniors on a weekly basis. The menus were developed according to Dietary Guidelines for Americans to meet the nutritional needs of seniors. A registered dietitian develops all menus. Meals are designed for diabetic, hypertensive and cardiac restricted diets. The meals assure clients are getting enough nutritional food and that they have enough to eat.	
17	Project Name	Salinas Area Youth Drug Information/Crisis Center (Sunrise House) - YATV
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	Sunrise House's Youth Alternative to Violence Program (YATV) is a twelve session program conducted two days per week at the Silver Star Youth Program and two afternoons per week at the Youth Center, in which teens examine their violent behaviors and develop healthy alternatives.
	Target Date	6/30/2018

	Estimate the number and type of families that will benefit from the proposed activities	This agency anticipates assisting 180 youth from Salinas, with 171 youth from low and moderate income households.
	Location Description	Sunrise House's Youth Alternative to Violence Program (YATV) is operated at the Youth Center in Salinas, and the Silver Star Center in Salinas.
	Planned Activities	YATV was modeled after the evidence-based, and highly successful "Men's Alternative to Violence. YATV is a bi-level program, meaning that the programming is responsive and evidence-based, with early intervention curriculum available to those with a lower level of violent behaviors (such as bullying at school), and a more intensive approach for those with severely violent behaviors (such as gang violence). The programming addresses five basic types of violent or abusive behaviors: physical, emotional, verbal, intellectual, and spiritual, and a variety of issues: parents and family problems, relationships, school, grief, socialization, self-esteem, cycle of violence, self-respect, healthy boundaries, and drug abuse.
18	Project Name	Salinas Area Youth Drug Information/Crisis Center (Sunrise House) - 7 Challenges
	Target Area	Alisal Neighborhood Revitalization Strategy Area
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$10,000
	Description	Sunrise House 7 Challenges program provides many healthy, recreational activities for the youth of Salinas.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This program anticipates assisting 150 youth, with 140 being from low and moderate income households.
	Location Description	Sessions are offered at the Sunrise House headquarters at 119 Capitol Street, and are referred by any of the Joint Powers agencies, Monterey County Probation, or Monterey County Alternative Education Department. Also, youth are referred from Salinas Union HS District, which has schools in the Alisal neighborhood.
Planned Activities	One of the most effective strategies to combat drug use and violence among at-risk youth is to create a positive environment while focusing on comprehensive prevention education. This approach creates environments where children feel connected, inspired, and safe. Part of this strategy includes traveling opportunities for those youth who are burdened with difficult family situations and living conditions and those who rarely leave Salinas. Sunrise House plans, supervises, and pays for field trips to interesting and educational locales. Previous trips have included college tours of San Francisco State, Cal Poly San Luis Obispo and arts schools, and recreation at Golden Gate Park, Fisherman's Wharf, and Great America.	

19	Project Name	MCHADC - Haciendas Phase 3
	Target Area	Alisal Neighborhood Revitalization Strategy Area
	Goals Supported	Increased Decent and Affordable Housing
	Needs Addressed	New Affordable Rental Housing Opportunities
	Funding	HOME: \$500,000
	Description	This program will provide funding for the Haciendas Phase 3 project.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	This project will result in 50 housing units, including the manager's unit.
	Location Description	The Haciendas Phase 3 Development is located on the south side of East Rossi approximately 150 feet east of Main Street. Site address is at or near 134 E. Rossi Street Salinas, Ca. with Assessor's Parcel Number: 003-131-010 and 003-131-018. It is the fourth residential rental phase of a multi-phase project to redevelop the original Haciendas HUD public housing site.
Planned Activities	The Monterey County Housing Authority Development Corporation (MCHADC) is working on Haciendas Phase 3. FY 2017-2018 HOME funds will be provided for Haciendas Affordable Housing Development (Phase 3). The proposed project consists of new construction of a three-story building comprising of 50 affordable multi-family housing units with the inclusion of a manager's unit. The unit mix will consist of 15 one-bedroom units, 16 two-bedroom units, and 19 three-bedroom units, affordable to families with household incomes at 30 to 60 percent AML.	
20	Project Name	HOME Program Planning and Administration
	Target Area	Citywide
	Goals Supported	Planning and Program Administration
	Needs Addressed	Planning and Administration
	Funding	HOME: \$59,067
	Description	This line item will provide for the planning and administration activities to implement the City's HOME program.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The delivery of the City's various HOME-funded programs and activities will benefit the City's low and moderate income persons and those with special needs.
	Location Description	The HOME program is administered by the Housing Division of the Community and Economic Development Department.

	Planned Activities	The City will perform all planning, administration, monitoring, and review functions in compliance with HUD regulations.
21	Project Name	ESG SALINAS - Projects and Administration
	Target Area	Citywide
	Goals Supported	Planning and Program Administration Enhanced Homeless Facilities and Services
	Needs Addressed	Homeless Services - Continuum of Care Homeless Prevention Emergency Shelters and Other Homeless Facilities Planning and Administration
	Funding	ESG: \$178,203
	Description	The ESG Program will involve a range of activities to address homelessness. These include the provision of outreach, shelters, prevention, rapid re-housing, and HMIS services.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The agencies funded anticipate providing assistance to 3,026 homeless and at-risk homeless persons as follows: <ul style="list-style-type: none"> Franciscan Workers of Junipero Serra (Dorothy's Place Hospitality Center) - 2,000 persons with emergency shelters Housing Resource Center - 1,000 persons with homeless prevention and rapid rehousing services Interim, Inc. - 26 persons with outreach activities
	Location Description	The City's homeless programs are being delivered by multiple agencies to assist the homeless families and individuals citywide.
Planned Activities	The following activities are planned: <ul style="list-style-type: none"> Franciscan Workers of Junipero Serra – Dorothy's Place Hospitality Center - \$50,000- for Emergency Shelter and HMIS Housing Resources Center of Monterey County - ESG Emergency Rental Assistance - \$35,114 - Homeless Prevention and Rapid Rehousing Interim, Inc. - MCHOME - \$79,724 - Street Outreach, Emergency Shelter, and HMIS City of Salinas - ESG Administration (7.5 percent cap) - \$13,365 - Administration 	
22	Project Name	CDBG Program Planning and Administration
	Target Area	Citywide
	Goals Supported	Planning and Program Administration
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$384,725
	Description	This line item is to provide for the general program planning and administration of the CDBG program.

	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The delivery of various CDBG-funded programs and activities will benefit low and moderate income persons in the City, along with persons with special needs, such as the youth, homeless, elderly, and disabled.
	Location Description	The CDBG program is administered by the Housing Division of the Community and Economic Development Department located at 65 West Alisal Street, Salinas.
	Planned Activities	The City will perform all program planning, administration, monitoring, and review functions in compliance with HUD regulations.
23	Project Name	Boys & Girls Club - Catch the Bus
	Target Area	Citywide
	Goals Supported	Enhanced Neighborhood Conditions
	Needs Addressed	Public Services
	Funding	CDBG: \$20,000
	Description	Transportation can be most complex and formidable of the challenges faced by after-school programs. It affects the hours of programming, access and the cost of the program. With a high demand of transportation after school and a limited supply of buses and drivers, accessing safe transportation from school to a quality after school program can be difficult. BGCMC's free transportation program is vital to ensuring Salinas youth access to the impactful programming offered at our Salinas Clubhouse and extension sites. The Catch the Bus program has been providing the necessary afterschool support for the children who live in the Salinas community for the past 10 years. The Catch the Bus program for 2017-2018 will focus on three key components: Safe transportation daily after school for a minimum of 275 Salinas youth; new access to the CTB program for a minimum of 75 El Gabilan, Kamman, Cesar Chavez, Steinbeck and McKinnon Elementary students; and provide an opportunity for 400 Salinas youth to participate in 1 of 25 field trips.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 500 youth would benefit from this program.
	Location Description	The program allows students from El Gabilan, Kamman, Cesar Chavez, Steinbeck and McKinnon Elementary to access after school activities offered at the Boys and Girls Salinas Clubhouse and extension sites.

	Planned Activities	<ul style="list-style-type: none"> • Safe transportation will be provided daily from school to Boys & Girls Club after school program for a minimum of 275 Salinas youth • New access to the CTB program for a minimum of 75 El Gabilan, Kamman, Cesar Chavez, Steinbeck and McKinnon Elementary students • Provide an opportunity for 400 Salinas youth to participate in 1 of 25 field trips.
24	Project Name	First United Methodist Church – Neighborhood Services Program
	Target Area	Citywide
	Goals Supported	Enhanced Homeless Facilities and Services
	Needs Addressed	Emergency Shelters and Other Homeless Facilities
	Funding	CDBG: \$500,000
	Description	Neighborhood Services provides a variety of services to a diverse population of 150 people on a daily basis. Services include the provision of hot meals, a safe dry environment, mail delivery service, computer/internet access, arts program and a number of 12-Step programs. It is estimated that 80 percent of its daily clientele are homeless, while 20 percent are low-income and/or currently unemployed and a few are students at Hartnell College. The Neighborhood Services Program meets as many needs in the community. Specifically the daily meals are a significant draw to the homeless. Currently, the kitchen layout is awkward for volunteers involved in the daily preparation of 150 meals. There is poor service flow for food preparation, a lack of sufficient storage for equipment, food and serving supplies; and, the dishwashing/sanitizing area is wholly inadequate for efficient clean-up. The CDBG funding would allow FUMC to demolish and reconstruct the facility to allow for improved efficiency in delivering its meals services.
	Target Date	6/30/2018
	Estimate the number and type of families that will benefit from the proposed activities	The program feeds about 100 persons (primarily homeless) per day, six days a week, year-round. An estimate 31,200 (duplicated) persons would benefit from the program.
Location Description	The program is operated on-site at the First United Methodist Church, located at 404 Lincoln Avenue, Salinas.	
	Planned Activities	<ul style="list-style-type: none"> • Demolition of existing kitchen interior infrastructure, and existing laundry area. • Reconstruction of kitchen to accommodate feeding 50-100 homeless individuals daily. New construction includes cabinetry, center island, upgrade utilities as required, installation of new flooring, relocation and construction of room/space for clothes washer and dryer, purchase/installation of appliances
25	Project Name	Eden Council for Hope and Opportunity (ECHO) – Fair Housing
	Target Area	Citywide
	Goals Supported	Neighborhood Conditions
	Needs Addressed	Public Services

Funding	CDBG: \$38,365
Description	ECHO's Fair Housing Services will assist Salinas tenants and landlords who require information regarding fair housing and discrimination, or complainants who allege discrimination based on federal, state, and local protected classes. Protected classes are the following: race, color, ancestry, national origin, religion, mental or physical disability, gender, sexual orientation, gender identity, marital status, familial status, source of income, or any other arbitrary class. Tenant/Landlord Counseling and Mediation services will provide counseling, mediation, and renters' rights and responsibilities services to low income persons, racial and ethnic minorities, single and female heads of households, the disabled, and seniors.
Target Date	6/30/2018
Estimate the number and type of families that will benefit from the proposed activities	ECHO's Fair Housing program anticipates assisting 240 persons with fair housing services.
Location Description	ECHO will provide services locally.
Planned Activities	<ul style="list-style-type: none"> • Respond to 30 Fair Housing Inquiries • Conduct 10 investigations of Fair Housing Complaints • Conduct a 10-site Fair Housing Audit • Provide Tenant/Landlord Counseling to 200 inquiries • Facilitate 10 Tenant/Landlord Conciliations/Mediations • Conduct outreach: 12 presentations, distribute 2,000 flyers, one annual television/radio interview, publish one press release/newspaper article

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City's strategy is to focus its investment in a most impactful manner by providing significant investments in two target areas, the Alisal Neighborhood Revitalization Strategy Area (ANRSA) and Chinatown. Specifically, the City has designated the Alisal as a Neighborhood Revitalization Strategy Area (NRSA). In addition, the Chinatown area is identified as a local target area, as it is currently isolated from the rest of the City and is seeing serious issues of homelessness, unreported violence and a high percentage of low and moderate income residents. Most public services are available to residents citywide. However, by nature and/or location of some of the activities/programs, youth from the Alisal NRSA and Chinatown would benefit greatly from many of these programs.

Geographic Distribution

Target Area	Percentage of Funds
Alisal Neighborhood Revitalization Strategy Area	20
Chinatown Area	25

Table 10 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

These two areas represent the most distressed neighborhoods in the City. These areas have the highest concentration of poverty and substandard living conditions. The Alisal area includes some of the most distressed neighborhoods in Salinas. The area faces challenges such as inadequate public infrastructure, high levels of unemployment, high levels of poverty, and violent criminal activity. Within the Alisal NRSA, a third (33.3 percent) of all residents lives in poverty, a higher proportion than the City overall (21 percent). The 12 blocks that form the Chinatown area are located primarily within Census Tract 18.02 Block Group (BG) 2. This BG has a population of about 2,000, with 78.5 percent being low and moderate income.

Discussion

See discussions above.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Under the City's Affordable Housing Goal, the City proposes to pursue the following housing activities:

- Housing Rehabilitation Loans and Housing Accessibility Assistance Grants (CDBG) - 5 households
- GRID Alternatives (CDBG) -10 households
- Rebuilding Together Home Repair (CDBG) - 5 households
- Haciendas Phase 3 (HOME) - 50 units
- Mid-Peninsula The Farm, Inc. – 21 Soledad Street Housing Community (CDBG and HOME) – 90 units

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	70

One Year Goals for the Number of Households to be Supported	
Special-Needs	90
Total	160

Table 11 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	140
Rehab of Existing Units	20
Acquisition of Existing Units	0
Total	160

Table 12 - One Year Goals for Affordable Housing by Support Type

Discussion

This summary includes only the uses of CDBG and HOME funds for the provision of long-term affordable housing. Temporary assistance through rapid rehousing and homeless prevention activities are not included under this summary.

AP-60 Public Housing – 91.220(h)

Introduction

HACM owns and operates 22 public housing developments in Salinas (372 units). Nineteen of the 22 public housing complexes owned and administered by the Housing Authority of the County of Monterey (HACM) in Salinas are concentrated within the Alisal NRSA. HACM is in the process of converting all Public Housing units countywide into Project-Based Rental Assistance.

Actions planned during the next year to address the needs to public housing

The City is not directly involved in the planning and development of public housing in the City. However, the City works closely with the Monterey County Housing Authority Development Corporation (MCHADC, developer arm of HACM) to create affordable housing in the community. Specifically, for FY 2017-2018, the City has allocated \$500,000 in HOME funds for the construction of Haciendas Phase 3. However, these are not HUD "public housing" units.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

HACM's Family Self-Sufficiency (FSS) program is designed to help families with a HCV establish a savings account and find stable employment. FSS is a Federal Government program that offers the opportunity of homeownership and other options to clients that successfully complete the five-year program. Programs and services through FSS may include career counseling, job training, credit counseling and homeownership preparation. The program helps prepare residents for HACM's Homeownership Program, allowing first-time homebuyers to use their HCV to help with monthly homeownership expenses.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Not applicable.

Discussion

See discussions above.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City proposes to utilize CDBG and ESG funds to provide assistance to the City's homeless and special needs populations:

Seniors Services:

- Alliance on Aging - Ombudsman and Tax Counseling for the Elderly
- Legal Services for Seniors - Legal Services and Fair Housing
- Meals on Wheels - Home-Delivered Meals

Youth Services

- Community Human Services - SuperParents
- Family Service Agency of the Central Coast - Suicide Prevention Services
- Girl Scouts of California - East Salinas Program
- Girls Inc. of the Central Coast - Girls Inc.
- Partners for Peace - Parent Project/Loving Solutions
- Salinas Area Youth Drug Information/Crisis Center - Youth Alternative to Violence
- Salinas Area Youth Drug Information/Crisis Center - 7 Challenges
- Boys & Girls Club – Catch the Bus

Homeless:

- Franciscan Workers of Junipero Serra - Chinatown Health Services Center and Dorothy's Drop-In Center
- Interim, Inc. -MCHOME
- Housing Resource Center of Monterey County - Emergency Rental Assistance
- First United Methodist Church – Neighborhood Services Program

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Salinas coordinates and partners with Dorothy's place and the Franciscan Workers to assist with outreach efforts. Data is collected that enables the City to focus efforts on the goals to reduce homelessness within the City of Salinas.

The City provides ESG funding to the Housing Resource Center of Monterey County. The Housing Resource Center (HRC) assists and educates low income Salinas residents to prevent homelessness, by obtaining and maintaining permanent rental housing. HRC services include: emergency rental assistance; eviction prevention to help households avoid homelessness; Security Deposit Guarantees to improve access to rental housing for low income households and assists with the high cost of move-in; tenant education; financial literacy education to assist low income tenants learn to better manage their limited funds; Fair Housing; and housing referral and housing research education.

Interim, Inc. receives funds for its MCHOME homeless services program for costs related to outreach, emergency/temporary housing, and supportive services for homeless adults with serious mental illness. Services

include emergency or temporary housing (in motels or in transitional housing units leased by Interim), mental health evaluation and medication, substance abuse treatment, healthcare and dental services, support in obtaining income (through jobs or public benefits), and food, clothing, and personal care items. MCHOME pays for the temporary housing and all supportive services or obtains them from other providers until participants obtain public benefits or employment.

In addition, the City uses CDBG funds to support the Chinatown Health Services Center that provides sanitation and other services for the homeless. For FY 2017-2018, the City is also proposing to provide \$400,000 in CDBG funds to help renovate the kitchen and laundry room for the Neighborhood Service Program operated by the First United Methodist Church. Through word-of-mouth outreach, the program has been assisting about 150 persons daily with a variety of services. The majority of the clients are homeless. Specifically, it's kitchen feeds about 100 persons daily, at least 80 percent are homeless.

Addressing the emergency shelter and transitional housing needs of homeless persons

For the FY 2017-2018, the ESG program includes funding for Franciscan Workers of Junipero Serra to provide emergency shelters for the homeless. Housing Resource Center (HRC) will also continue its program on rapid rehousing. In addition, the City will serve as the lead agency for the administration of the State ESG funds for the counties of Monterey and San Benito Continuum of Care. CDBG funds will be used to support the Chinatown Health Services Center to provide sanitation and other services for the homeless. In addition, the City is also proposing to use CDBG funds to assist in the renovation of the kitchen and laundry room for the Neighborhood Services program operated by First United Methodist Church. The Neighborhood Services Program services meals to about 100 persons daily (six days a week), the majority of them being homeless.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The HRC program, funded with ESG funds, will include both homeless prevention and rapid rehousing services by providing rent subsidies to the recently homeless or those who are at risk of becoming homeless. This program will help prevent homelessness or shorten the period of time that individuals and families experience homelessness. ESG funds will also be provided to Interim, Inc. for outreach services. This program targets homeless persons with mental disabilities. Workers' of Junipero Serra - Dorothy's Place Hospitality Center, another ESG subrecipient, will provide emergency shelter for women.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Several agencies, such as the Natividad Medical Center and the Monterey County Family and Children's Services provide discharge planning and placement assistance. The Natividad Medical Center Mental Health Unit works collaboratively with community agencies to find the appropriate level of care and housing. The Monterey County Family and Children's Services provides discharge planning and placement assistance to youth leaving foster care through a Transitional Independent Living Plan beginning when the youth turn 16 years old and every year thereafter. Interim, Inc. will provide street outreach services in Salinas. This agency can help connect persons/families in need with services available.

Several programs and services to be offered by the City will help low income families and individuals avoid becoming homeless. These include:

- Alliance on Aging - Ombudsman Program

- Legal Services for Seniors - Fair Housing

These programs advocate for the most at-risk groups of our community and help them address their immediate housing needs, thereby avoiding becoming homeless.

Discussion

See discussions above.

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	NA
Tenant-based rental assistance	NA
Units provided in housing facilities (transitional or permanent) that are being developed, leased, or operated	NA
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	NA
Total	NA

AP-75 Barriers to affordable housing – 91.220(j)

Introduction

The most critical barrier to affordable housing in Salinas is that the need for decent and affordable housing far exceeds the City's available resources. With the elimination of redevelopment funds, the City's ability to address its affordable housing needs is seriously compromised. With rising housing costs, and diminishing public funds available, the City suspended its First-Time Homebuyer Program. In addition to the limited availability of HOME funds, the HOME program regulations also establish a maximum purchase price of \$379,050 in Salinas, limiting the number of eligible properties for purchase. The City will continue to aggressively pursue funding available at the local, state, and federal levels to supplement its limited funds.

The City values its partnership with nonprofit housing developers such as CHISPA, MidPen, and MCHADC in pursuing innovative strategies to addressing the City affordable housing needs, including providing more permanent housing options for the homeless.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City's inclusionary housing program can be an effective strategy for providing affordable housing in the community and also to help achieve the goal of de-concentrating affordable housing in the Alisal NRSA, allowing residents other locational choices. The City is in the process of updating its Inclusionary Housing Ordinance to enhance the program's effectiveness. This update is expected to be completed in 2017.

Discussion

See discussions above.

AP-85 Other Actions – 91.220(k)

Introduction

The extent of housing and community development needs in Salinas far exceeds the City's funding capacity. To utilize its limited funding in the most cost-effective manner, the City targets its investments in the most distressed neighborhoods in the community.

Actions planned to address obstacles to meeting underserved needs

The homeless are among the most underserved group in Salinas, with ESG funding at a level far below what is needed to address the City's homeless issues. In response, the City is taking the lead to coordinate additional ESG allocation from the State ESG program that will become available to the San Benito County and Monterey County Continuum of Care. Additionally, the City is working closely together with Urban Initiatives (an industry leader in effectively eliminating homelessness among some Californian regions), San Benito County and Monterey County Continuum of Care and ESG sub recipients on a plan to eliminate homelessness in China Town in conjunction with the City's continued Chinatown Revitalization efforts. CDBG funds will be used to support the Chinatown Health Services Center to provide sanitation and other services for the homeless, as well as the much needed renovation to the kitchen and laundry room for the Neighborhood Service Program operated by the First United Methodist Church. The majority of the Neighborhood Services clients are homeless.

Actions planned to foster and maintain affordable housing

For FY 2017-2018, the City proposes to utilize a significant portion of its CDBG and HOME funds to support affordable housing activities. In addition, the City is proposing to use its SERAF (Supplemental Educational Revenue Augmentation Fund) to assist another affordable housing development - the 90-unit MidPen project at 21 Soledad Street. The City is also in the process of updating its Inclusionary Housing Ordinance to provide affordable housing at private market-rate developments.

The City deferred loan to the Housing Authority of \$500,000 to assist in housing development.

Actions planned to reduce lead-based paint hazards

As required as a condition of receiving HUD funds, the City of Salinas complies with HUD's Lead Safe Housing Regulation (Title 24, Part 35). Primary compliance is through City Housing Services Program staff. Potential project sites with housing units constructed prior to 1978 are tested by a certified lead inspection firm (for lead paint and, where applicable, for other possible materials containing lead, such as ceramic tiles). When found, lead remediation is performed by certified LBP contractors before the rehabilitation contractor is permitted to begin work. In addition, regardless of date-of-construction, rehabilitation sites are inspected for failing paint surfaces (chipping, flaking) during the initial rehabilitation evaluation. If such deteriorating paint is found, lead testing is performed and the necessary steps taken if lead is found. All general contractors involved in the Rehabilitation/Housing Accessibility Assistance grants and First Time Homebuyer program have received their certification as an EPA Renovation, Repair and Painting (RRP) contractor. Additionally, the Executive Director for Rebuilding Together/Monterey Salinas (RTMS), an agency that performs minor rehabilitation of single-family home and local Salinas general contractors who perform work on their projects have or will attend training in FY 2017-18 to obtain their Lead Based Paint Certification.

Lead-based paint testing, remediation and abatement activities are expensive. While such activities are eligible items for rehab loans, the cost was found to be a deterrent to potential rehab clients. The City therefore established a lead hazard grant program whereby rehabilitation clients are provided a grant sufficient to cover most -if not all- the costs of lead abatement. The lead testing and lead hazard grant policies also apply to participants in the Housing Accessibility Assistance (HAA) program, also administered by Housing Services.

Actions planned to reduce the number of poverty-level families

As a California municipality, the City of Salinas has very limited control over the existence of poverty among its residents. Nevertheless, the City's actions – particularly with regard to the use of federal funds covered under this plan – can work to assist those households and individuals currently facing poverty. These include

- Alliance for Aging Tax Counseling program to help seniors achieve tax refunds;
- Youth programs that focus on providing youth a positive direction and outlook in life, assisting them in achieving educational and career goals;
- Neighborhood Services Program – First United Methodist Church – The City is proposing to support the renovation of the kitchen and laundry room for the program in order to improve efficiency of providing services. The program serves primarily homeless and very low income persons/families.

Actions planned to develop institutional structure

The City collaborates with the County of Monterey and develops a joint funding application process/system to help reduce administrative works associated with funding application and reporting. Use of City Data Services allows for more efficient and accurate management of the funds.

For FY 2017-2018, the City proposes to provide CDBG funding to 13 non-profit agencies which have provided services within the City for many years. Three nonprofit agencies have been allocated funding to alleviate homelessness utilizing ESG funding to supplement their efforts. Two other nonprofit agencies have been allocated CDBG funds to provide services and facility improvements that benefit the homeless.

The City has established one Council subcommittee – Affordable Housing and CDBG – to oversee the use of HUD funds. This subcommittee provides an additional forum for nonprofits and stakeholders to communicate with the City and community members regarding housing and community development needs and plans for future projects. This subcommittee is tasked with the objective of enhancing coordination and improving the effectiveness and efficiency in using HUD funds. Specifically, the subcommittee has evaluated, with input from the service providers and stakeholders, made changes to the criteria for allocating funds and established a minimum amount of grant to each agency.

The City has implemented a two-year cycle and a competitive funding application that would yield less administration effort by the City and non-profits and allow for funding to assist in serving more clients. The City will also continue to monitor and evaluate the changing needs within the City and how best to fund various agencies to assist the low-moderate income citizens with CDBG Public Service and ESG funds.

Actions planned to enhance coordination between public and private housing and social service agencies

The City of Salinas partners with its strong network of public and private housing and social service agencies to provide housing and community development programs in the City. Coordination efforts are ongoing.

Discussion

See discussions above.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction

This section addresses the regulatory requirements of the CDBG, HOME, and ESG programs not covered in the previous sections.

In 2014, the City received approval from HUD to begin using its Section 108 Loan Guarantee for large scale improvement projects. The IWWC project was completed in 2015. The City has begun drawing down from its Section 108 Loan Guarantee to pay for this improvement. User fees are expected to be used to make the loan payment.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l)(2)

1. **A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

No other forms of HOME investments beyond those previously described.

2. **A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

The City suspended its First-Time Homebuyer Program in 2014. Existing loans will be subject to the City's recapture/resale provisions. Pursuant to HUD's HOME recapture regulations the City has chosen to recapture the entire principal loan balance (direct homebuyer subsidy) to the extent there are net proceeds after the sale of the home and repayments of the first mortgage and closing costs. This indebtedness is due and payable upon sale or transfer of the property, prior to the expiration of the period of affordability, to the extent there are sufficient "net proceeds". Net proceeds are defined as the amount of sale proceeds remaining (if any) after payment of any superior loan(s) (Other than HOME funds) and customary closing costs. If upon the voluntary or involuntary sale of the above named property prior to the expiration of the period of affordability there are insufficient net proceeds to pay the balance remaining of the First-Time Homebuyer Program, the homebuyer is relieved from any further obligation to pay the indebtedness.

3. **A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

The City suspended its First-Time Homebuyer Program in 2014. Existing loans will be subject to the City's recapture/resale provisions. Pursuant to HUD's HOME recapture regulations the City has chosen to recapture the entire principal loan balance (direct homebuyer subsidy) to the extent there are net proceeds after the sale of the home and repayments of the first mortgage and closing costs. This indebtedness is due and payable upon sale or transfer of the property, prior to the expiration of the period of affordability, to the extent there are sufficient "net proceeds". Net proceeds are defined as the amount of sale proceeds remaining (if any) after payment of any superior loan(s) (Other than HOME funds) and customary closing costs. If upon the voluntary or involuntary sale of the above named property prior to the expiration of the period of affordability there are insufficient net proceeds to pay the balance remaining of the First-Time Homebuyer Program, the homebuyer is relieved from any further obligation to pay the indebtedness.

4. **Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

The City has no plan to use HOME funds to refinance existing debt.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

All subrecipients receiving funding must establish and consistently apply these written standards:

An initial evaluation to determine program eligibility of individuals and/or families will be conducted by the agencies/service providers. It will establish the kind and the amount of assistance needed. Evaluations will be conducted in accordance with the requirements set forth under §576.400(d) and the written standards established under §576.400(e).

Agencies/service providers will reassess the eligibility of individuals and/or families; the kind and amount of assistance needed for program participants receiving homelessness prevention services will be reassessed monthly and quarterly for program participants receiving rapid re-housing assistance. Each reassessment of eligibility will ascertain that:

- The program participant does not have an annual income that exceeds 30% of the median family income for the area, as determined by HUD;
- The program participant lacks sufficient resources and support network necessary to retain housing without ESG assistance.

In order to be funded with ESG funds, an agency/service provider is required to be a collaborative member of the Coalition of Homeless Services Providers, Continuum of Care. This avoids duplication of services and allows a smooth transition and/ or delivery of services rendered. In addition, the collaborative further engage and coordinate resources to improve streamlining of current programs and funding strategies, and provide ongoing training as procedures and bylaws are ratified and refined.

The City will allow ESG-funded agencies that provide rapid re-housing and homelessness prevention services to determine the prioritization of eligible families. In addition, the Coalition established basic registration and screening processes (intake, referral, eligibility, documentation verification, case notes, to name a few) that allow all agencies a more consistent determination on the initial risk assessment during the intake process.

ESG-funded agencies that provide rapid re-housing and homelessness prevention services may determine the share of rent and utilities costs that each participant must pay. However, if applicants show income, they must pay 30 percent of their adjusted monthly income towards rent.

ESG-funded agencies shall assist individuals and/or families for no more than 24 months, during any 3-year period – this in accordance with the general conditions under §576.103 and §576.104. Program participants receiving rapid re-housing assistance are required to be re-evaluated at least once every year and those receiving homeless prevention assistance must be re-evaluated at least once every three months. As mandated by HUD, all program participants receiving project-based rental assistance must have a lease that is for a period of one year, regardless of the length of rental assistance.

Rental assistance may be provided for short-term (up to 4 months) or medium-term (from 4 to 24 months). Rent in arrears is paid to the owner of the housing at the time the security deposit and 1st month's rent are paid. After 4 months, if program participants need additional financial assistance to remain housed, they must be evaluated for eligibility to receive up to 20 additional months of medium-term rental assistance. Case Managers will provide ongoing case management to transition program participants to independence.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Continuum of Care (CoC) is in the process of developing an assessment system. Due to geography and other factors, The CoC has elected "coordinated" assessment and referral system as opposed to centralized

assessment and referral. The Coordinated Assessment and Referral System (CARS) is intended to offer those seeking services multiple locations from which they can access services; each agency doing intake using the same set of agreed-upon assessment and targeting tools; makes referrals using the same criteria; and has access to the same set of referrals. The CARS is designed to improve service provision and data efficiency and improvement through a standardized access and assessment process for all clients and a coordinated referral process for clients to receive prevention, housing, and/or other related services. Key CARS strategies include: 1) Tailor to local needs and systems; 2) Ensure access for all in geographic area; 3) Implement in parts/pieces; 4) Use HMIS; 5) ID available resources in system; 6) Quality assurance; and 7) Test and adjust.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Salinas is an "Entitlement City" and as such receives a funding allocation relating to population from HUD. The funding, subject to federal budget authorization, is provided on an annual basis and coincides with the City's July 1 through June 30, fiscal year.

To distribute funds previously mentioned, the City conducts an annual request for proposal (RFP). The RFP process begins with published notices in the local newspapers, both in English and Spanish. Flyers are sent out to the various non-profit agencies that provide public services to the community. A workshop is held by City staff to assist with proposals and to inform applicants of changes and new regulations.

The application is available online by visiting www.citydataservices.net. All proposals must be submitted electronically. A deadline is provided for the submission of proposals. It is normally 30-45 days from the day of the RFP workshop. Applications that are incomplete, lack required attachments, or applications submitted after the published deadline are not to be considered for funding. After the closing date, proposals are first reviewed for completeness and then evaluated against applicable HUD regulations, the City's Consolidated Plan, City Council goals and objectives, and other related City policy (e.g., General Plan). Funding recommendations are developed by housing staff taking into account total available funds, applicant experience, project readiness and feasibility, leveraging of funds, track record with City (when applicable), and likelihood for timely use of HUD funds.

Staff recommendations are forwarded to the entire Council for consideration. City Council meets regarding the draft Annual Action Plan to obtain public and Councilmember comment. Advance notice is published in *El Sol* and *The Californian* to allow for a 30-day public comment period. City Council provides direction to staff regarding the draft Action Plan. City Council will later meet again to approve Plan by resolution and direct submittal to HUD.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Under § 576.405(a) of the Interim Rule, all subrecipients are required to meet the homeless participation requirement, which calls for not less than one homeless or formerly homeless individual on the board or other equivalent policymaking entity. All agencies currently receiving ESG funding meet the homeless participation requirement by having a formerly homeless person on its board or policymaking entity. In addition, all potential ESG applicants for funding are asked to certify meeting the homeless participation requirement under Part 11, #5 of the RFP application. This is critical because part of our standard policies dictate that applicants not meeting this requirement will not be considered for funding.

5. Describe performance standards for evaluating ESG.

The following performance standards for evaluating ESG activities were developed in consultation with the CoC using the format detailed in Section 427(b) of the McKinney-Vento Act (as amended by the Hearth Act). These standards will be used to evaluate each ESG subrecipient's effectiveness in targeting those most in need,

lowering the number of homeless persons, reducing the amount of time people are homeless, and mitigating housing barriers for the participants. Staff will work closely with the CoC as well as the subrecipients this first year and over time to determine the reasonableness of these standards.

Barriers faced by individuals and families (participants) o the length of time participants remain homeless:

- extent to which participants experience repetitive homelessness
- effectiveness of subrecipient in reaching the homeless
- overall reduction in the number of homeless
- job and income growth
- success at reducing the number of participants who become homeless

Plan of the subrecipient to:

- reduce the number of participants who become homeless
- reduce the length of time participants remain homeless
- identify participants who become or remain homeless through collaboration with local education agencies
- fulfill other criteria such as: addressing the needs of all relevant subpopulations incorporating comprehensive strategies for reducing homelessness setting quantifiable performance measures setting timelines for completion of specific tasks identification of specific funding sources for planned activities identification of individual/group/agency responsible for overseeing implementation of specific strategies
- exercise authority to use funds under section 422(j)

Discussion

See discussions above.

Appendix A: Public Outreach

Public Meetings and Summary of Comments

Consultation Meeting – January 13, 2017

A total of 14 persons representing 11 different agencies and organizations attended the first informational meeting regarding the funding availability and application process. See attendance list included in this appendix.

City of Salinas-Urban Initiatives Meeting – March 30, 2017

A total of 19 persons representing 12 different agencies and organizations attended this meeting to discuss the use of ESG funds. See attendance list included in this appendix.

City Council Public Hearing – April 18, 2017

Representative from the First United Methodist Church and several community members attended the public hearing and spoke in support of the City's CDBG, HOME, and ESG programs.

Public Hearing – May 2, 2017

To be provided.

Written Comments Received

No written comments have been received.



**HUD Entitlement CDBG, HOME & ESG; and
State HCD Non-Entitlement HUD ESG and State ESG
FY 2017-18 Workshop
January 13, 2017 9:30 a.m.**

Sign-In Sheet

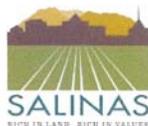
Name	Organization	E-mail
Pat Dandrea	First UMC	dandrea.pat@gmail.com
Karen Hall	FUMC	k1bhall114@gmail.com
Patsy Wilson	MidPen	ewilson@midpen-housing.org
Maria Mola	Veterans Transition Center	mmola@vtcmonterey.org
Jill Allen	FWJS	jill.allen@dorothisplace.org
Linda Byrne	HRC	LindaB@hrcme.org



HUD Entitlement CDBG, HOME & ESG; and
 State HCD Non-Entitlement HUD ESG and State ESG
 FY 2017-18 Workshop
 January 13, 2017 9:30 a.m.

Sign-In Sheet

Name	Organization	E-mail
Katherine Brown	CHSP	CHSPmeeting@alices
SUSAN ALNES	INTERIM	SUSAN@ALNES-INTK.COM
Christina Suh	CUSB	CSuth @ CUSB. US
ROB RAPP	CHS	rrapp@chs@vices.org
Georgina Alvarez	CCCIL	galvarez@cccil.org
Elsa Quezada	"	equezada@cccil.org
Jody Cabrera	"	jcabrera@cccil.org
Robert Kerr	YWCA	rkerr@ywcacmc.org



Salinas' ESG Meeting with Urban Initiatives SIGN IN SHEET

Monday March 20, 2017
Permit Center – Large Conference Room
65 W. Alisal St., Salinas

Print Name	Organization	Signature	Email address
Carol Bowman	United Way of Merced County	<i>Carol Bowman</i>	carol@unitedwaymerced.org
TINA LA PERLE	INTERIM INC	<i>Tina La Perle</i>	tlaperle@interiminc.org
Elsa Quezada	CCOIL	<i>Elsa Quezada</i>	equezada@ccoil.org
Joe Colletti	Urban Initiatives	<i>Joe Colletti</i>	joecolletti@urbaninitiatives.org
Sofia Herrera	Urban Initiatives	<i>Sofia Herrera</i>	sofia.herrera@urbaninitiatives.org
Jill Allen	FWTS	<i>Jill Allen</i>	jill.allen@dorothy'splace.org
Katherine Morris	CHSP	<i>Katherine Morris</i>	CHSPmorris@AVL.com
Steve Lundin	First United Meth	<i>Steve Lundin</i>	steve_lundin@gmail.com
Rob RAPP	CHS	<i>Rob Rapp</i>	rrapp@chservices.org
Christina Sto	COEB	<i>Christina Sto</i>	csto@coeb.us
Nancy DeSerra	HRC	<i>Nancy DeSerra</i>	nancydehrcmc.org
Melissa Ruiz	City of Salinas	<i>Melissa Ruiz</i>	
Astacia Wyatt	City of Salinas	<i>Astacia Wyatt</i>	
Francisco Brambila	City of Salinas	<i>Francisco Brambila</i>	frankb@ci.salinas.ca.us
Jean Goebel	Humboldt County	<i>Jean Goebel</i>	jgoebel@humboldtcounty.org
Barbara Mitchell	Interim	<i>Barbara Mitchell</i>	bmitchell@interiminc.org



**Salinas' ESG Meeting with Urban Initiatives
SIGN IN SHEET**

Monday March 20, 2017
Permit Center – Large Conference Room
65 W. Alisal St., Salinas

Print Name	Organization	Signature	Email address
Ken Cusson	Victory Mission	<i>[Signature]</i>	victory_mission43@gmail.com
Robin McCrae	Comm. Human Svcs.	<i>[Signature]</i>	rmccrae@chservices.org
Georgina Alvarez	CCCIL	<i>[Signature]</i>	galvarez@cccil.org

Proof of Publication

(2015.5 C.C.P.)

Salinas Newspapers, Inc.
123 W. Alisal St.
Salinas, CA 93901
831-754-4138/Fax: 831-754-7156

RECEIVED

APR 17 2017

COMMUNITY DEVELOPMENT
DEPARTMENT

State Of California ss:
County of Monterey

melissa Ruiz

Advertiser: SALINAS CITY COMMUNITY PLANNING
65 W ALISAL ST
SALINAS, CA 93901

RE: CITY OF SALINAS PUBLIC HEARING Proposed
Action Plan

Our Order # 0002031558
Net Order Cost \$ 872.88

I am a citizen of the United States and a resident of the County aforesaid; I am over the age of eighteen years, and not a party to or interested in the above-entitled matter. I hereby certify that the attached advertisement appeared in said newspaper on the following dates:

Newspaper: SNA-The Salinas Californian
3/31/2017

I acknowledge that I am a principal clerk of the printer of said paper, which is published in the City of Salinas, County of Monterey, State of California. The Salinas Californian is printed and published daily, except Sunday and has been adjudged a newspaper of general circulation by the Superior Court of the County of Monterey, State of California. El Sol is printed and published weekly on Saturday and has been adjudged a newspaper of general circulation by the Superior Court of Monterey, State of California.

I certify (or declare) under penalty of perjury that the foregoing is true and correct. Executed on this 31 day of March, 2017 at Salinas, California.

C. Clark

Declarant



CITY OF SALINAS
PUBLIC HEARING

Proposed Action Plan for FY 2017-2018 U.S. Department of Housing and Urban Development (HUD) Entitlement CDBG, HOME, ESG Funds; and FY 2017-2018 State of California Housing and Community Development (HCD) ESG Funds, and Amendment to HUD Citizen Participation Plan (CPP)

NOTICE IS HEREBY GIVEN that on or before March 31, 2017, the City of Salinas will publish the draft 2017-2018 Annual Action Plan (Action Plan), and draft Citizen Participation Plan.

The Action Plan describes the proposed activities to be implemented with FY 2017-2018 (July 1, 2017 – June 30, 2018) HUD federal entitlement Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Solutions Grant (ESG) and will include HCD ESG funds. The Action Plan is a one-year plan which describes the eligible programs, projects and activities to be undertaken with funds expected during FY 2017-18 and their relationship to the priority housing, homeless and community development needs of the City of Salinas. The City is in the second year of a two-year funding cycle that began in FY 2016-2017.

In FY 2017-2018, the City estimates receiving up to \$1,923,629 in HUD federal entitlement CDBG funds; \$590,679 in HOME funds; \$178,203 in ESG funds and \$533,372 in HCD ESG funds based on FY 2016-2017 funding allocations. The City is also including a contingency budget estimate for its draft Action Plan projecting a possible 17% reduction for HUD federal entitlement CDBG, HOME and ESG funding. However, all proposed CDBG, HOME and ESG budgeted activities will be proportionally increased or decreased from the estimated funding levels to match HUD and HCD's final actual allocation amounts.

The CDBG/Housing Subcommittee made funding recommendations on the use of HUD federal entitlement CDBG, HOME, ESG and HCD ESG funds on March 17, 2017 and forwarded them to the City Council for consideration. The CDBG/Housing Subcommittee recommendations are included in the draft Action Plan.

NOTICE IS HEREBY GIVEN that the Salinas City Council will consider the CDBG/Housing Subcommittee recommendations for the use of 2017-2018 Action Plan and draft Citizen Participation Plan (CPP) during its regular meeting:

Tuesday, April 18, 2017 at approximately 4:00 p.m. or as soon after City Council Rotunda, 200 Lincoln Ave Salinas, CA 93901

NOTICE IS HEREBY GIVEN that the Salinas City Council will consider the 2017-2018 Annual Action Plan and final CPP for adoption and is expected to direct staff to submit the documents to HUD no later than May 9, 2017 during a public hearing on:

Tuesday, May 2, 2017 at approximately 4:00 p.m. or as soon after City Council Rotunda, 200 Lincoln Ave Salinas, CA 93901

The City is also proposing to update its Citizen Participation Plan (CPP) to comply with HUD's Affirmatively Furthering Fair Housing (AFFH) Final Rule. As part of HUD's AFFH Final Rule, the City will be required to submit an Assessment of Fair Housing (AFH) planning document, which will replace the prior Analysis of Impediments to Fair Housing Choice (AI). The CPP sets forth policies and procedures to provide for and encourage participation by the residents of Salinas in the development of the City's Consolidated Plan (Con Plan) and subsequent Action Plans. This update includes new language regarding the AFH as it relates to the CPP.

NOTICE IS HEREBY GIVEN the draft Action Plan and draft CPP will be available for a thirty-day public comment period starting March 31, 2017 and ending on May 3, 2017.

The documents can be viewed at the following locations:

- City of Salinas' website: www.cityofsalinas.org
- The Community Development Department, Housing Division, 65 West Alisal Street, 2nd floor
- The City Clerk's office at 200 Lincoln Avenue
- The John Steinbeck Library
- The Cesar Chavez Library
- El Gabilán Library

PUBLIC COMMENT

The public is invited to provide oral or written comments regarding these plans. A summary of public comments received and the City's responses will become part of the public record. Comments will be accepted as of the date of this notice to close on May 3, 2017.

Any oral or written comments must be directed to:

Anastacia Wyatt, Planning Manager
65 W. Alisal Street, 2nd floor
Salinas, CA 93901
Phone: 831-758-7334
Fax: 831-775-4258
Anastacia.wyatt@ci.salinas.ca.us

DISABLED PERSONS REQUIRING ACCOMMODATION IN ORDER TO PARTICIPATE IN THE APRIL 18 AND MAY 2 MEETINGS SHOULD CON...

Proof of Publication
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RECEIVED

APR 17 2017

COMMUNITY DEVELOPMENT
DEPARTMENT

State Of California ss:
County of Monterey

Advertiser: *Melissa Ruiz*
SALINAS CITY COMMUNITY PLANNIN
65 WALISAL ST.
SALINAS, CA 93901

RE: Ciudad de Salinas Audiencia Publica Propue
Spanish 17-18 Annual Plan

Our Order # 0002031604
Net Order Cost \$ 1,030.94

I am a citizen of the United States and a resident of the County aforesaid; I am over the age of eighteen years, and not a party to or interested in the above-entitled matter. I hereby certify that the attached advertisement appeared in said newspaper on the following dates:

Newspaper: SNA-El Sol
4/1/2017

I acknowledge that I am a principal clerk of the printer of said paper, which is published in the City of Salinas, County of Monterey, State of California. The Salinas Californian is printed and published daily, except Sunday and has been adjudged a newspaper of general circulation by the Superior Court of the County of Monterey, State of California. El Sol is printed and published weekly on Saturday and has been adjudged a newspaper of general circulation by the Superior Court of Monterey, State of California.

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Executed on this 1 day of April, 2017 at Salinas, California.

C. Clark

Declarant



Propuesta del Plan de Acción para los Fondos de los programas CDBG, HOME, y ESG del Departamento Federal de Vivienda y Desarrollo Comunitario (HUD) para el Año fiscal 2017-2018; los fondos ESG del Departamento de Vivienda y Desarrollo Comunitario del Estado de California (HCD) para el año fiscal 2017-2018; y Enmienda al Plan de Participación Ciudadana de HUD

SE DA AVISO que la Ciudad de Salinas publicará el Plan de Acción Anual (Plan de Acción) preliminar para el año fiscal 2017-2018 el 31 de marzo del 2017.

El Plan de Acción describe las actividades propuestas para implementar durante el año fiscal 2017-2018 (1ro de julio 2017 al 30 de junio del 2018) con fondos federales de HUD para el programa de Subsidios Globales Para el Desarrollo Comunitario (CDBG), Programa de Asociación para Inversiones en Vivienda (HOME), y el programa de Subsidios de Soluciones de Emergencia (ESG) además los fondos del Estado de California para programa de Subsidios de Soluciones de Emergencia. El Plan de Acción es un plan de un año que describe los programas, proyectos, y actividades elegibles que se emprenderán con fondos que se esperan recibir para el año fiscal 2017-2018; y su relación con las necesidades prioritarias de vivienda, servicios para personas desamparadas, y desarrollos comunitarios de la Ciudad de Salinas. La Ciudad está en el segundo año de un ciclo financiero de dos años, el cual comenzó en el año fiscal 2016-2017.

Para el año fiscal 2017-2018, la Ciudad estima recibir \$1,923,629 en fondos para el programa CDBG, \$590,679 para el programa HOME, y \$178,203 para el programa ESG de HUD del gobierno federal; y \$533,372 en fondos HCD para el programa ESG, esto basado en la asignación de fondos del año fiscal 2016-2017. La Ciudad a incluido un presupuesto contingente basado en una posible reducción del 17% de fondos de HUD para los programas CDBG, HOME y ESG. Sin embargo, los fondos de las actividades propuestas de CDBG, HOME y ESG presupuestadas serán proporcionalmente aumentadas o disminuidas para coincidir con los montos de asignación final de HUD y HCD.

El subcomité para CDBG y Vivienda, en su junta del 17 de marzo de 2017, hizo recomendaciones sobre el uso de los fondos federales de HUD para los programas CDBG, HOME, y ESG, además para los fondos estatales HCD para el programa ESG y las envió al Concilio de la Ciudad para su consideración. Las recomendaciones del subcomité están incluidas en Plan de Acción preliminar.

SE DA AVISO que el Concilio de la Ciudad de Salinas considerará las recomendaciones del subcomité de CDBG y Vivienda relacionadas con el Plan de Acción para el año fiscal 2017-2018 y el Plan de Participación Ciudadana durante su junta del:

Martes, 18 de abril del 2017 a las 4:00 p.m.
En la Rotunda de la Ciudad de Salinas, localizada en el 200 Lincoln Avenue, Salinas, CA 93901

SE DA AVISO que el Concilio de la Ciudad de Salinas considerará el Plan de Acción anual para el año fiscal 2017-2018 y el Plan de Participación Ciudadana final para su adopción y se espera que de dirección la personal de la Ciudad para someter los documentos a HUD a más tardar el 9 de mayo del 2017 durante la audiencia pública del:

Martes, 2 de mayo del 2017 a las 4:00 p.m.
En la Rotunda de la Ciudad de Salinas, localizada en el 200 Lincoln Avenue, Salinas, CA 93901

La Ciudad también propone actualizar el Plan de Participación Ciudadana (CPP) para cumplir con la Norma Afirmativa Final de Promoción de Vivienda Justa (AFFH) de HUD. Como parte de esta norma AFFH, la Ciudad deberá presentar un documento de planificación para la Evaluación de Vivienda Justa (AFH), lo cual reemplazará el Análisis de Impedimentos para la Elección de Vivienda Justa (AI) previamente implementado. El CPP establece pólizas y procedimientos para proveer y alentar la participación de los residentes de Salinas en el desarrollo de Plan Consolidado de la Ciudad (Con Plan) y los Planes de Acción Posteriores. Esta actualización incluye lenguaje relacionando con AFH y su relación con el CPP.

SE DA AVISO que el Plan de Acción y el Plan de Participación Ciudadana preliminares estarán disponibles para comentario público por un periodo de 30 días, comenzando el 31 de marzo del 2017 hasta el 3 de mayo del 2017.

Los documentos pueden ser examinados en las siguientes localidades:

- La página web oficial de la Ciudad de Salinas: www.cityofsalinas.org
- El Departamento de Desarrollo Comunitario, Division de Vivienda, 65 W. Alisal St., 2do Piso, Salinas
- La oficina del Secretario de la Ciudad, en el 200 Lincoln Avenue, Salinas
- La Biblioteca John Steinbeck
- La Biblioteca Cesar Chavez